Calendar Year 2002 Value-Based Purchasing Activities

National Value-Based Purchasing Activities

Private and public purchasers of health care have increasingly promoted value-based purchasing strategies to improve health care quality. Value-based purchasing improves quality by awarding business and incentives to contractors based on their performance along a range of dimensions. Virtually all large Fortune 500 companies report collecting some information about health plan quality, and approximately 30 state Medicaid agencies collect information about enrollee's satisfaction with care (Vittorio, Goldfarb, Carter, Nash, 2003)¹.

Value-based purchasing initiatives are supported by multiple national organizations. For example, the National Health Care Purchasing Institute (NHCPI) has worked to improve health care quality by advancing the purchasing practices of major corporations, government agencies, and public employers. NHCPI's work has been incorporated into The Leapfrog Group, a collaborative of 140 public and private health care purchasers working to improve health care quality and to save lives by recognizing improvements in health care quality, patient safety, and customer value with preferential use and intensified market reinforcements. The Center for Health Care Strategies' State Purchasing Programs works with State Medicaid and SCHIP agencies to develop, pilot, and implement value-based purchasing strategies.

The Maryland Department of Health and Mental Hygiene (DHMH) began working with the Center for Health Care Strategies in 1999 to develop a value-based purchasing initiative for HealthChoice, Maryland's Medicaid managed care program. Maryland is at the forefront of states' adoption of this type of quality strategy. In addition to Maryland, Massachusetts, Rhode Island, and Wisconsin are developing or have already implemented value-based purchasing initiatives for their Medicaid managed care programs.

Maryland HealthChoice Goals

The goal of Maryland's purchasing strategy is to achieve better enrollee health through improved managed care organization (MCO) performance. Appropriate service delivery is promoted by aligning MCO incentives with the provision of high-quality care, increased access, and administrative efficiency. Maryland's purchasing strategy aims to better coordinate a variety of quality improvement efforts toward a shared set of priorities that focus on the core populations served by HealthChoice. In addition, it meets the requirements of the

¹ Vittorio, M., Goldfarb, N.I., Carter, C., Nash, D.B. (2003). Value-based purchasing: A review of the literature. Retrieved June 2, 2003 from The Commonwealth Fund http://www.cmwf.org.

Federal Balanced Budget Act of 1997. See Appendix II for more information on compliance with federal law and regulations.

2002 Performance Measures

DHMH solicited input from stakeholders including MCOs, the Medicaid Advisory Committee, the Special Needs Children Advisory Committee, and Local Health Officers in selection of the performance measures for 2002. The measures address three dimensions of plan performance.

Access to Care: The ability of patients to get needed services in a timely manner.

➤ Quality of Care: The ability of services to promote desired outcomes.

Administration: Structure of the health care delivery system that enables delivery of services

DHMH selected measures that are: (1) relevant to the core populations served by HealthChoice, including children, pregnant women, special needs children, disabled adults, and adults with chronic conditions; (2) relevant to the State's priority areas for improvement, such as dental services and lead screening; (3) evidence-based, to ensure that delivery of the service is known to improve health outcomes; (4) measurable with available data; (5) comparable to the performance measures of other state and commercial plans, to provide for benchmarking; (6) consist with how the Centers for Medicare and Medicaid Services is developing a national set of performance measures for Medicaid MCOs; and, (7) measures which MCOs can affect so that they can be held accountable.

Performance targets for the measures were set in several ways, depending on the data source and other factors. For those measures based on the Health Plan Employer Data and Information Set (HEDIS®), targets were set from national Medicaid HEDIS benchmarks (90th percentile based on 2000 data for incentives) and Maryland's average HEDIS scores (95% of the Maryland average based on 2000 data for disincentives). HEDIS is a set of performance measures designed to provide information for comparison of health plan performance. It is a nationally accepted system used by employers, government agencies, consumers, health plans, and others. For measures based on encounter data, targets were set from Maryland's scores (105% of the best performer in Maryland based on 2000 data for incentives and 95% of the Maryland average based on 2000 data for disincentives). Other targets were set according to regulatory requirements, legislative mandates, and commercial standards.

Table 1 shows the 2002 measures and their targets. More information on data sources and target rationale is included in Appendix III.

_

[®] HEDIS is a registered trademark of the National Committee for Quality Assurance (NCQA).

Table 1: 2002 Value Based Purchasing Performance Measures

Table 1. 2002 value Based Furchasing Performance Measures	ı	
Performance Measure	Data Source	2002 Target
Claims Adjudication Within 30 days of Receipt: % of claims paid/denied by MCO within 30 days of receipt	Claims Audit – EQRO	Neutral: 80%-100% Disincentive: <80%
Well-Child Visits for Children Ages 3 through 6: % of children ages 3 - 6 (enrolled 320 or more days) receiving at least one well-child visit during the year, consistent with American Academy of Pediatrics and EPSDT recommended number of visits	HEDIS	Incentive: >68% Neutral: 53% - 68% Disincentive: <53%
Dental Services for Children Ages 4 through 20:* % of children ages 4 - 20 (enrolled 320 or more days) receiving at least one dental service during the year	Encounter Data	Incentive: >50% Disincentive: <50%
		SSI Adults
Ambulatory Care Services for SSI Adults: % of SSI adults (enrolled 320 or more days) receiving at least one ambulatory care service during the year		Incentive: >84% Neutral: 70% - 84% Disincentive: <70%
Ambulatory Care Services for SSI Children: % of SSI children (enrolled 320 or more days) receiving at least one ambulatory care service during the year	Encounter Data	SSI Children Incentive: >77% Neutral: 63% - 77% Disincentive: <63%
Timeliness of Prenatal Care: % of pregnant women (enrolled 43 days prior to delivery through 56 days after delivery) who receive a prenatal visit during the first trimester or within 42 days of enrollment	HEDIS	Incentive: >87% Neutral: 68% - 87% Disincentive: <68%
Cervical Cancer Screening for Women Ages 21 – 64: % of women ages 21 - 64 (continuously enrolled during reporting year) receiving at least one PAP test during the last 3 years, consistent with U.S. Preventive Services Task Force recommendations	HEDIS	Incentive: >77% Neutral: 42% - 77% Disincentive: <42%
Lead Screenings for Children Ages 12 - 23 Months: % of children ages 12 - 23 months (enrolled 90 or more days) who receive lead test during the year	Encounter Data & Lead Registry Data	Incentive: >53% Neutral: 36% - 53% Disincentive: <36%
Eye Exams for Diabetics: % of diabetics (continuously enrolled during reporting year) receiving dilated fundoscopic eye exam during the year, consistent with American Diabetes Association recommendations	HEDIS	Incentive: >61% Neutral: 42% - 61% Disincentive: <42%

^{*} Note: Dental Targets are legislative mandates

For 2003, two measures will be added for a total of ten measures. In subsequent years, other measures may be added to the set of ten or may be rotated with measures in the set. The flexibility of the strategy provides the opportunity to change measures based on evolving priorities and health care needs.

2002 Results

The 2002 performance results were validated by DHMH's External Quality Review Organization (EQRO) contractor, the Delmarva Foundation for Medical Care, Inc. (Delmarva), and DHMH's contracted HEDIS Compliance AuditTM firm HealthcareData.com, LLC. The contractors determined whether the measures were calculated correctly and the accuracy of the performance scores. All measures were calculated in a manner that does not introduce bias, allowing the results to be used for public reporting and sanctioning. See Appendix III for more information on the validation process and results.

In CY 2002, there were six HealthChoice MCOs:

- AmeriGroup Maryland, Inc. (AGM),
- ➤ Helix Family Choice, Inc. (HFC),
- ➤ Jai Medical Systems, Inc. (JMS),
- Maryland Physicians Care (MPC),
- Priority Partners (PPMCO), and
- ➤ United Healthcare Family First (UHC).

For the majority of the measures, the MCOs scored either within the neutral or incentive ranges. Dental scores were below the minimal compliance rate of 50% for all MCOs. The results are summarized in Table 2.

[™] NCQA HEDIS Compliance Audit[™] is a trademark of the National Committee for Quality Assurance (NCQA)

Table 2: Performance Summary

		мсо						
Performance Measure	2002 Target	AGM	HFC	JMS	MPC	РРМСО	UHC	
			Incentive	(I); Neutral	(N); Disino	centive (D)		
Claims adjudication within 30 days	Neutral: 80% - 100% Disincentive: <80%	93.2% (N)	98.7% (N)	82.2% (N)	98.7% (N)	98.3% (N)	98.2% (N)	
Well-child visits for children ages 3 - 6	Incentive: >68% Neutral: 53% - 68% Disincentive: <53%	70.7% (I)	64.2% (N)	75.2% (I)	71.6% (I)	59.9% (N)	65.9% (N)	
Dental services for children ages 4 - 20	Incentive: >50% Disincentive: <50%	37.0% (D)	43.0% (D)	21.0% (D)	31.5% (D)	33.1% (D)	34.9% (D)	
Ambulatory care services for SSI adults	Incentive: >84% Neutral: 70% - 84% Disincentive: <70%	71.9% (N)	76.4% (N)	82.1% (N)	78.3% (N)	79.2% (N)	77.0% (N)	
Ambulatory care services for SSI children	Incentive: >77% Neutral: 63% - 77% Disincentive: <63%	63.2% (N)	68.8% (N)	58.5% (D)	69.8% (N)	67.2% (N)	63.1% (N)	
Timeliness of prenatal care	Incentive: >87% Neutral: 68% - 87% Disincentive: <68%	86.2% (N)	90.8% (I)	74.0% (N)	84.0% (N)	69.1% (N)	86.4% (N)	
Cervical cancer screening for women ages 21 - 64	Incentive: >77% Neutral: 42% - 77% Disincentive: <42%	52.3% (N)	55.5% (N)	52.3% (N)	50.6% (N)	59.1% (N)	52.1% (N)	
Lead screenings for children ages 12 - 23 months	Incentive: >53% Neutral: 36% - 53% Disincentive: <36%	45.0% (N)	47.1% (N)	50.5% (N)	47.3% (N)	45.2% (N)	38.1% (N)	
Eye exams for diabetics	Incentive: >61% Neutral: 42% - 61% Disincentive: <42%	45.5% (N)	53.0% (N)	44.2% (N)	55.0% (N)	42.1% (N)	41.1% (D)	

2002 Sanctions

Financial sanctions were assessed for Value-Based Purchasing measures where performance was below minimal compliance targets. In 2002, the General Assembly redirected all of the money previously available in the performance incentive fund, which prevented the Department from providing the MCOs with monetary incentives. However, an incentive methodology was applied to allow plans to offset disincentives.

The methodology for assessing sanctions is the same for all measures except for dental. The dental sanctions differ from the other measures: the targets are legislatively set and the MCOs received an infusion of funds to fully cover their costs under the capitation rates. Sanctions for all measures except for dental are assessed by calculating the number of percentage points below the disincentive target, multiplied by the MCO's per 1,000 enrollment level (based on the MCO's average total enrollment over CY 2002), multiplied by a defined

dollar amount. The dollar amount increases as the score moves further below the target. The dollar amounts sanctioning ranges are shown in Table 3.

Table 3: 2002 Disincentive Dollar Amounts

Points Below Performance Sanctioning Target	Sanction Amount				
1 to 10 points	\$50 per point multiplied by the MCO's per 1,000 enrollment level				
11 to 20 points	\$100 per point multiplied by the MCO's per 1,000 enrollment level				
21 points and below	\$150 per point multiplied by the MCO's per 1,000 enrollment level				

The incentive amounts applied to offset any disincentives are shown in Table 4.

Table 4: 2002 Incentive Offset Amounts

Points Above Performance Incentive Target	Amount Applied To Offset Any Disincentives
1 to 10 points	\$100 per point multiplied by the MCO's per 1,000 enrollment level
11 to 20 points	\$200 per point multiplied by the MCO's per 1,000 enrollment level
21 points and above	\$300 per point multiplied by the MCO's per 1,000 enrollment level

For both sanctions and incentives, the increase in dollar amount applies only to those points within the corresponding ranges. For example, if an MCO's performance is 22 points below the sanctioning target, the Department will apply a \$50 sanction amount to each of the first 10 points; a \$100 sanction amount to each of the second 10 points; and a \$150 sanction amount to each of the last 2 points.

For the dental performance measure, sanctions are assessed by calculating the number of percentage points below the 50% target utilization rate, multiplied by the MCO's per 1,000 enrollment level for the population of interest (i.e., children age 4 through 20 enrolled for 320 or more days as of December 31 of the measurement year), multiplied by \$500.

The MCOs' sanction amounts for 2002 performance are shown in Table 5.

Table 5: 2002 MCO Sanction Amounts

Performance Measure	MCO							
Performance Measure	AGM	HFC	JMS	MPC	PPMCO	UHC		
Claims adjudication within 30 days	\$0	\$0	\$0	\$0	\$0	\$0		
Well-child visits for children ages 3 - 6	\$37,800	\$0	\$4,900	\$35,600	\$0	\$0		
Dental services for children ages 4 - 20	(\$344,500)	(\$24,500)	(\$29,000)	(\$342,000)	(\$433,500)	(\$322,500)		
Ambulatory care services for SSI adults	\$0	\$0	\$0	\$0	\$0	\$0		
Ambulatory care services for SSI children	\$0	\$0	(\$1,750)	\$0	\$0	\$0		
Timeliness of prenatal care	\$0	\$7,200	\$0	\$0	\$0	\$0		
Cervical cancer screening for women ages 21 - 64	\$0	\$0	\$0	\$0	\$0	\$0		
Lead screenings for children ages 12 - 23 months	\$0	\$0	\$0	\$0	\$0	\$0		
Eye exams for diabetics	\$0	\$0	\$0	\$0	\$0	(\$4,850)		
Total Sanction Amount	(\$306,700)	(\$17,300)	(\$25,850)	(\$306,400)	(\$433,500)	(\$327,350)		

During the 2003 legislative session, budget language was passed requiring the MCOs to improve access to restorative dental services by increasing provider rates. In light of this budget language and the fact that all of the MCOs fell below the dental target for 2002, which accounted for 99.6% of the assessed sanctions, the Department decided to forgo collecting sanctions this year and instead require the MCOs to invest these monies towards meeting the new legislative requirements for restorative care while continuing to improve overall access to dental care. This increased investment should be directly reflected in each of the MCO's dental improvement plans.

Conclusion

The HealthChoice Value-Based Purchasing quality strategy has multiple strengths. It emphasizes continuous quality improvement and evidence-based medicine, making it consistent with trends in the larger health care market. It increases the comparability of Maryland's performance to that of other states, enabling the sharing

of best practices. In addition, performance evaluation based on administrative and encounter data rather than on the review of a small sample of medical records means that the quality indicators are representative of more enrollees.

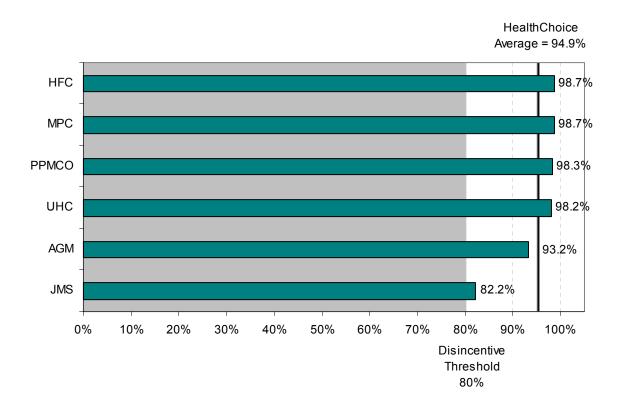
For 2003 two measures will be added to the set of performance measures: practitioner turnover and childhood immunizations. In subsequent years, more measures may be added or measures may be rotated. This flexibility allows DHMH and participating MCOs to better meet changing health needs. Lastly, if budgetary pressures continue and prevent the Department from offering monetary incentives, the Department will continue to explore other methods of providing incentives, such as by offsetting disincentives and reducing administrative burdens.

Appendix I:

MCO Performance By Individual Performance Measures

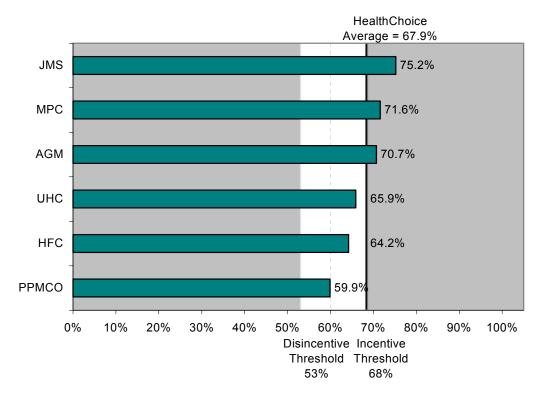
The following graphs represent the performance rates for each Value Based Purchasing measure. Each graph presents each MCO's rate, the disincentive and incentive threshold, as well as the HealthChoice average. The HealthChoice Average is an un-weighted average of all MCO rates.

Claims Adjudication Within 30 days of Receipt



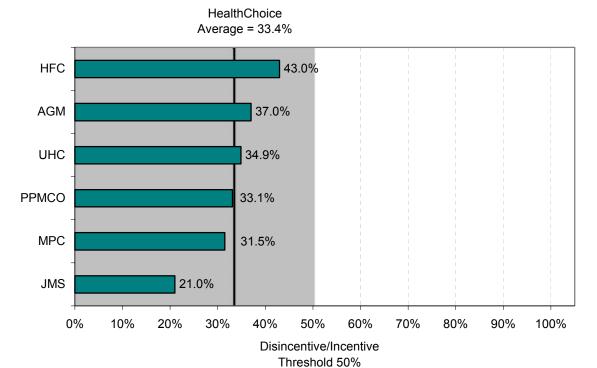
All MCOs performed above the disincentive threshold (<80%). Performance rates for all MCOs ranged from 98.7% to 82.2%. The highest performers were HFC and MPC.

Well-Child Visits for Children Ages 3 through 6



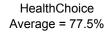
All MCOs performed above the disincentive threshold (<53%). Performance rates for all MCOs ranged from 59.9% to 75.2%. Three MCOs performed within the neutral range (53% through 68%) and three MCOs performed above the incentive target (>68%). The three MCOs that performed above the incentive benchmark are JMS, MPC, and AGM. The highest performer was JMS.

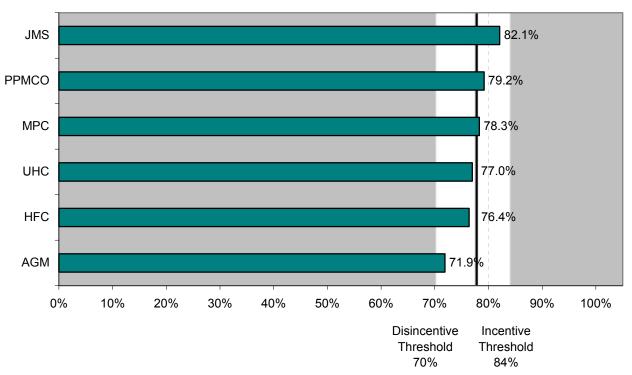
Dental Services for Children Ages 4 through 20



All MCOs performed below the disincentive threshold (<50%). The range of scores was 21% to 43%. The highest performer was HFC.

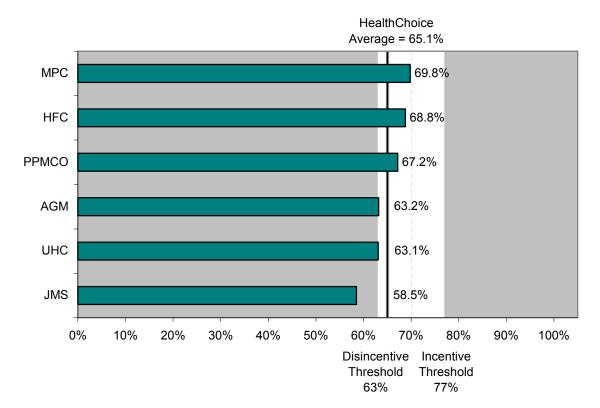
Ambulatory Care Services for SSI Adults





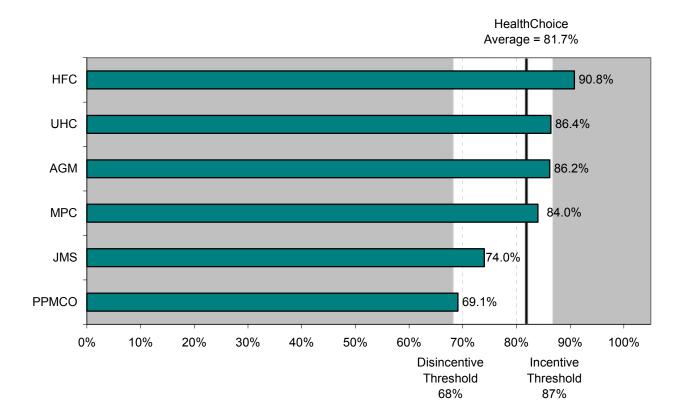
All MCOs performed above the disincentive threshold (<70%). Performance rates range from 71.9% to 82.1%, all within the neutral range. The highest performer was JMS.

Ambulatory Care Services for SSI Children



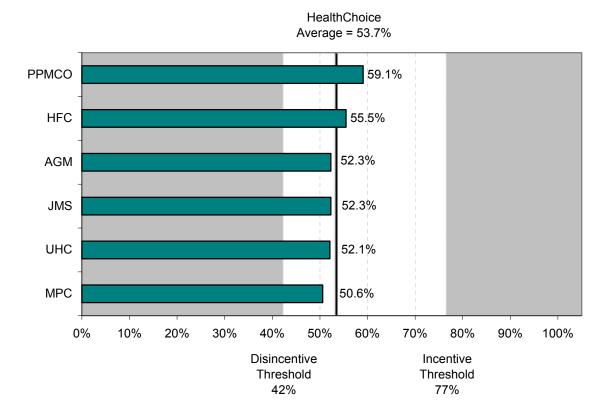
Five MCOs performed within the neutral range, with rates ranging from 63.1% to 69.8%. The highest performer was MPC. JMS performed below the disincentive threshold of 63% with a rate of 58.5%.

Timeliness of Prenatal Care



The range of scores was 69.1% to 90.8%. The highest performer was HFC, the only plan to score above the incentive threshold of 87%. None of the MCOs scored below the disincentive threshold of 68%.

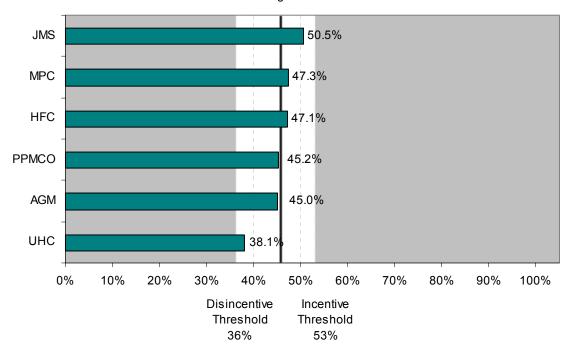
Cervical Cancer Screening for Women Ages 21 - 64



All MCOs performed above the disincentive threshold (<42%). Rates ranged from 50.6% to 59.1%, all within the neutral range. The highest performer was PPMCO.

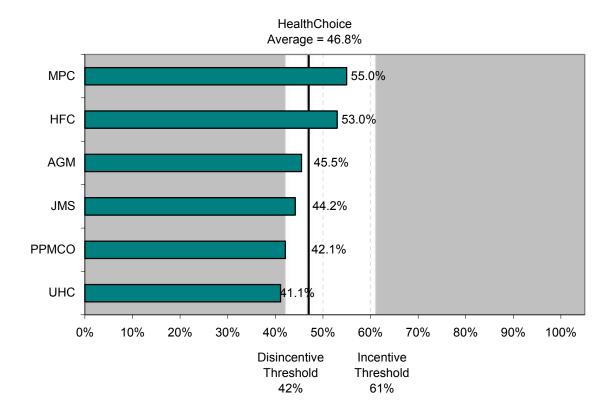
Lead Screenings for Children Ages 12 - 23 Months

HealthChoice Average = 45.5%



All MCOs performed above the disincentive threshold (<36%). Rates ranged from 38.1% to 50.5%, all within the neutral range. The highest performer was JMS.

Eye Exams for Diabetics



Five MCOs performed within the neutral range, with rates ranging from 42.1% to 55.0%. UHC performed below the disincentive threshold with a rate of 41.1%. The highest performer was MPC.

Appendix II:

Compliance with the Federal Balanced Budget Act of 1997

The Medicaid Managed Care Provisions of the Balanced Budget Act of 1997 (BBA) directed the U.S. Department of Health and Human Services to develop protocols to serve as guidelines for use in conducting EQRO activities and validating performance measures such as those included in the HealthChoice value-based purchasing program (VBP). A total of nine protocols were developed for the Department of Health and Human Services, Centers for Medicare and Medicaid Services (CMS) by the Joint Commission for the Accreditation of Healthcare Organizations (JCAHO) with input from several contractors, State Medicaid agencies, and advocates for Medicaid beneficiaries. The protocols were developed to be consistent with industry standards, accommodate continued evolution of quality assessment, and provide technical assistance to State Medicaid agencies with a clear description of the scope and depth of quality review activities that are consistent with the current state of the art. The protocols were released in draft format on October 23, 2001 with the final versions issued between May 1, 2002 and February 11, 2003, after publication in the Federal Register and a comment period.

The protocol most relevant to VBP is entitled Validating Performance Measures. The purpose of the Validating Performance Measures protocol is to specify the activities to be undertaken by an EQRO in order to evaluate the accuracy of Medicaid performance measures reported by, or on behalf of, an MCO and to determine the extent to which Medicaid-specific performance measures calculated by an MCO (or entity acting on behalf on an MCO) followed specifications for the calculation of performance measures. This protocol was developed using National Committee for Quality Assurance (NCQA), Island Peer Review Organization (IPRO), and MedStat protocols and tools for auditing performance measures. The activities outlined in the protocol include a review of the data management processes of the entity that produced the measure, an evaluation of algorithmic compliance with specifications defined by the State, and possibly verification of either the entire set or a sample of the State-specified performance measures to confirm that the reported results are based on accurate source information. There are three phases to the validation activities; pre-onsite, onsite, and post-onsite. During each phase, information is gathered and analyzed with results communicated to the entity producing the measure indicating identified issues or requests for clarification. The results of all validation activities is to determine the extent to which the entity has complied with the requirements for calculating and reporting the performance measures, and to issue a validation finding for each performance measure.

In compliance with the BBA, DHMH has contracted with Delmarva Foundation for Medical Care, Inc. (Delmarva) to serve as the EQRO for HealthChoice. Among the functions that Delmarva has been contracted to perform is the annual validation of performance measures reported during the preceding 12 months by the State, its contractors, and the MCOs. DHMH uses CMS protocols in validating VBP measure results.

Delmarva and DHMH's contracted HEDIS Compliance AuditTM firm HealthcareData.com, LLC validated the CY 2002 VBP measures. HealthcareData.com, an NCQA certified HEDIS Compliance Audit firm, performed the validation of HEDIS-based VBP measures for four of the HealthChoice MCOs using NCQA's HEDIS Volume 5 HEDIS Compliance Audit: Standards, Policies, and Procedures. Two remaining MCOs contracted with other certified vendors to perform the HEDIS Compliance Audit with all results and final audit reports tabulated by HealthcareData.com and forwarded to Delmarva.

_

[™] NCQA HEDIS Compliance Audit[™] is a trademark of the National Committee for Quality Assurance (NCQA)

Appendix III:

Value-Based Purchasing Measure Validation

Data Sources

Three types of measures are included in CY 2002 VBP: (1) measures from NCQA's HEDIS; (2) measures based on encounter data computed by DHMH's Office of Planning and Finance; and, (3) a measure based on data supplied by the HealthChoice MCOs and calculated by Delmarva. Table 1 shows the quality dimension, the types of measure, and the reporting entity for each measure. The measure type and the presence of an existing audit or validation process determined the validation activities undertaken.

Table 1. CY 2002 Value Based Purchasing Measures

Performance Measure	Quality Dimension	Measure Type	Reporting Entity
Claims adjudication within 30 days	Administration	Claims Audit EQRO	EQRO
Well-child visits for children ages 3 - 6	Access to Care	HEDIS	мсо
Dental services for children ages 4 - 20	Access to Care	Encounter Data	DНМН
Ambulatory care services for SSI adults	Access to Care	Encounter Data	DНМН
Ambulatory care services for SSI children	Access to Care	Encounter Data	DНМН
Timeliness of prenatal care	Access to Care	HEDIS	мсо
Cervical cancer screening for women ages 21 - 64	Quality of Care	HEDIS	мсо
Lead screenings for children ages 12 - 23 months	Quality of Care	Encounter Data & Lead Registry Data	DHMH
Eye exams for diabetics	Quality of Care	HEDIS	МСО

Validation Methodology

Validation is the process by which an independent entity evaluates the accuracy of Medicaid performance measures reported by, or on behalf of, an MCO and to determine the extent to which Medicaid-specific performance measures calculated by an MCO (or entity acting on behalf on an MCO) followed established calculation specifications. A validation (or audit) determination is assigned to each measure, indicating whether the measure and its result is fully compliant, substantially complaint, and/or not valid.

HEDIS Measure Validation

HealthChoice MCOs are required to produce and report audited HEDIS data under COMAR 10.09.65.03.B(2). Four of the CY 2002 VBP measures are HEDIS measures and are validated under the provisions of the HEDIS Compliance Audit. In 1997, NCQA first released the HEDIS Compliance Audit Standards and Guidelines. The guidelines are updated annually and include standards for assessing the MCO information system characteristics and specification compliance for each HEDIS measure. The goal of the HEDIS audit is to ensure accurate, reliable, and publicly reportable data. DHMH has contracted with HealthcareData.com to perform the validation of HEDIS measures for the HealthChoice MCOs. In CY 2002, four MCOs utilized the DHMH contracted audit firm. Two remaining MCOs contracted with other certified vendors to perform the HEDIS Compliance Audit with all results and final audit reports tabulated by HealthcareData.com. All audit findings and performance measure rates are reported to Delmarva by HealthcareData.com.

The HEDIS Compliance Audit is conducted in three phases: offsite, onsite, and the post onsite and reporting phases. The offsite audit phase includes a review of each MCO's Baseline Assessment Tool (BAT). The BAT is used to supply information about an MCO's data systems and HEDIS data reporting structure and processes. Other activities undertaken during the offsite audit process include the selection of a core set of HEDIS measures to audit in detail (results are then extrapolated to the rest of the HEDIS measures), investigation of measure rotation strategies, and finally, validation of the medical record review process by the certified audit firm. During the onsite phase, auditors investigate issues identified in the BAT and observe the systems used to collect and produce HEDIS data. The audit team interviews MCO staff members; reviews MCO information system structure, protocols and processes; and reviews MCO measure-specific data collection processes with the staff responsible for selected measures. The post onsite and reporting phase of the HEDIS Compliance Audit includes the issuance of a follow-up letter to the MCO that lists any items that the auditors still require to complete the audit, a list of corrective actions for problems found in the BAT or onsite and the completion dates, and preliminary audit findings specifically indicating the measures at risk for a Not Report designation. When the MCO has provided all requested documents and performed the corrective actions recommended, the auditor completes a final audit report and assigns audit designations for each measure. The audit designations indicate the suitability of measures for public reporting. The two

possible designations are *Report* and *Not Report*. The final activity in the post onsite phase of the audit is completed with the MCO submitting data to NCQA using the NCQA data submission tool. (NCQA 2003). Table 2 indicates the possible audit designations and rationales for the each designation.

Table 2. HEDIS Compliance Audit Designations and Rationales

Audit Designation	Rationale
Report (R)	 The MCO followed the specifications and produced a reportable rate for the measure. The MCO followed the specifications for producing a reportable denominator but the denominator was too small to report a valid rate, resulting in a Not Applicable (NA). The MCO indicated that it did not offer a health benefit (e.g., Mental Health/Chemical Dependency) for which the measure is reported, resulting in a Not Applicable (NA). The MCO produced an accurate survey sample frame and is using an NCQA-certified Survey Vendor (survey measures only).
Not Report (NR)	 The MCO calculated the measure but the rate was materially biased. The MCO did not calculate the measure even though a population existed for which the measure could have been calculated. The MCO calculated the measure but chose not to report the rate. The MCO was not required to calculate the measure because it was not included in the scope of the Partial Audit or Full Audit required by a purchaser (e.g. CMS). The MCO did not produce an accurate survey sample frame (survey measures only). The MCO did not use an NCQA-certified survey vendor (survey measures only).

In order to avoid duplicating efforts and placing undo administrative burden on the HealthChoice MCOs, DHMH used four of the HEDIS audit measure determinations as VBP measures. The four HEDIS measures in the VBP program are:

- Well-Child Visits in the Third, Fourth, Fifth and Sixth Years of Life,
- Prenatal and Postpartum Care (prenatal care portion only),
- Cervical Cancer Screening, and
- Comprehensive Diabetes Care (eye exam portion only).

Encounter Data Measure Validation

Four CY 2002 VBP measures were calculated by DHMH, using encounter data submitted by the MCOs. The measures calculated utilizing encounter data are:

- Dental services for children ages 4 20,
- Ambulatory care services for SSI adults,
- Ambulatory care services for SSI children, and

• Lead screenings for children ages 12 - 23 months.

Delmarva utilizing the framework proposed in the CMS protocol "Validating Performance Measures" validated these measures. The protocol outlines a validation procedure that includes three phases; pre-onsite, onsite, and post-onsite.

Information gathered as a result of the pre-onsite meeting included the specifications for each encounter data based VBP measure, source code for each of the encounter data based VBP measures to determine algorithmic compliance with the measure specifications, information regarding the encounter data processing system, and analysis of the encounter data process.

The onsite phase followed-up on the findings from the review of information systems (encounter data capture, storage, and integration) and the detailed review of the source code programming in place to produce the VBP measures. Policies, procedures, reports, data flow sheets, source code, and source code logic flow charts were provided and reviewed during this phase of the validation process. Clarifications and corrections to source codes were conducted to ensure algorithmic compliance with VBP measure specifications.

Following the detailed review and interview processes, Delmarva completed the evaluation of the data gathered as part of the pre-onsite and onsite phases. Validation determinations were used to characterize the findings of the EQRO. Table 3 indicates the possible determinations of the EQRO validated measures.

Table 3. Possible Validation Findings for EQRO Validated Measures (encounter data)

Validation Determination	Definition
Fully Compliant (FC)	Measure was fully compliant with State specifications
Substantially Compliant (SC)	Measure was substantially complaint with State specifications and had only minor deviations that did not significantly bias the reported rate
Not Valid (NV)	Measure deviated from state specifications such that the reported rate was significantly biased. This designation is also assigned to measures where no rate was reported, although reporting of the rate was required.
Not Applicable (NA)	Measure was not reported because the entity did not have any Medicaid enrollees that qualified for the denominator.

EQRO Reported Measure Validation

One CY 2002 VBP measure is calculated by the EQRO. The prompt adjudication of claims measure was calculated using data supplied by the HealthChoice MCOs and compared to information reported to the Maryland Insurance Administration (MIA) on the required Semi-annual Claims Data Filing Forms (example and instructions provided as Attachment 1 and Attachment 2). The goal of this VBP measure is to characterize the performance of each MCO in paying claims for reimbursement within 30 days of receipt by the MCO. In addition to completing a review of the claims payment processes, policies and procedures, and systems in place at HealthChoice MCOs as part of the Annual Systems Performance Review, Delmarva analyzed the HealthChoice MCO data files for timeliness of claims adjudication between October 1, 2002 and December 31, 2002. The files submitted by the HealthChoice MCOs were analyzed to determine if claims were adjudicated within 30 days of receipt. The 30-day adjudication threshold is outlined in Insurance Article §15-1005 of the Annotated Code of Maryland.

The EQRO produced and internally validated this measure because the MIA collects the Semi-annual Claims Data Filing Forms submitted by HealthChoice MCOs, but does not validate the data reported. Semi-annual Claims Data Filing Forms submitted by commercial HMOs and their respective sub-contracted entities are reviewed by the MIA under the market conduct review phase of HMO licensing in Maryland. HealthChoice MCOs are not subject to the same reviews by MIA. DHMH determined, therefore, that an annual independent assessment conducted by the EQRO was appropriate to ensure that MCOs are accurately reporting the information included on the required report format and paying claims timely.

The use of the entire population of claims adjudicated in the fourth quarter of CY 2002 was chosen in order to avoid several disadvantages and complexities of a sample-based system related to sampling error and confidence intervals. A result that is based on the population does not contain sampling error and the need to take a confidence interval into account. It is the true rate of occurrence in the population studied. This allowed MCOs to supply only one claim file for the period under review.

Validation Results

Validation of the methodologies, criteria, and processes employed in creating the VBP measures results in a determination of the effect of bias on the resulting statistic. Validation determinations for HEDIS-based VBP measures determined by HealthcareData.com are reported using the audit designations and rationales outlined by NCQA as part of the HEDIS Compliance Audit. Table 4 indicates the audit designations for the CY 2002 VBP measures for each HealthChoice MCO (designations are explained in Table 2 above).

Table 4. HEDIS-Based VBP Measure Audit Determinations

Measure	МСО							
ivicasure	AGM	HFC	JMS	MPC	РРМСО	UHC		
Well-Child Visits in the Third, Fourth, Fifth and Sixth Years of Life	Report	Report	Report	Report	Report	Report		
Prenatal and Postpartum Care (prenatal care portion only)	Report	Report	Report	Report	Report	Report		
Cervical Cancer Screening	Report	Report	Report	Report	Report	Report		
Comprehensive Diabetes Care (eye exam portion only)	Report	Report	Report	Report	Report	Report		

All of the VBP measures audited by HealthcareData.com were determined to be reportable.

Table 5 shows the results of the EQRO-led validation activities related to the VBP measures based on encounter data. The Office of Planning and Finance within DHMH was responsible for producing these VBP measures at the MCO level and working with the EQRO to validate the measures (see Table 3 for types of validation findings).

Table 5. Encounter Data-Based VBP Measure Validation Determinations

Measure	Validation Determinations
Dental services for children ages 4 - 20	Fully Compliant
Ambulatory care services for SSI adults	Fully Compliant
Ambulatory care services for SSI children	Fully Compliant
Lead screenings for children ages 12 - 23 months	Fully Compliant

During the validation process undertaken by the EQRO, several issues were identified which could have introduced bias to the resulting statistics. The Office of Planning and Finance promptly corrected each issue that was identified by the Delmarva team. Issues that were identified and required corrective action by the entity creating the measure included:

- calculation of continuous enrollment and enrollment gaps,
- use of enrollment anchor date for denominator inclusion,
- syntax of CPT code sets in programming,
- modification of the unit of analysis from county to MCO for existing programming, and
- appropriate timing of numerator positive event.

All corrective actions were communicated to the EQRO and approved. Evidence that corrective action was implemented was forwarded to the EQRO and reviewed for compliance with the corrective action plan. As indicated by the validation determination, implementation of corrective actions resulted in full compliance with State specifications.

Validation of the rates calculated by the EQRO was reached through a process by which the measure creation process and source code were reviewed and approved by two analysts and an analytic scientist at the EQRO. A validation attestation sheet is included as Attachment 3 of this report. Concurrent programming of the measure by two analysts in different systems provided additional validation of the final analytic programming.

Delmarva requested that each MCO supply data sets of all claims adjudicated in the fourth quarter of CY 2002. Data submissions were received and a standard data verification process was employed to assure that data values submitted were within acceptable parameters and that the number of records received was in accordance with approximately half of the number reported to the MIA on the Semi-annual Claims Data Filing Forms that included the same period. Communication with the MCOs was initiated in cases where data was not supplied in the appropriate format, values were outside of expected parameters, or the volume of claims data was inconsistent with previously reported data. Any outstanding issues were resolved and the corrected or updated data files were used to create SAS data sets for calculation of the VBP claims adjudication measure.

Validation of the data contained in the MCO-submitted files was conducted by requesting a small validation sample of the paper claims and subsequent documentation generated by the claim adjudication process. Each MCO was supplied with the claim numbers for a sample of 30 claims indicated by the MCO to have been submitted to the MCO for payment in a paper (non-electronic) format. Required date stamps and EOB/Remittance Advice dates were matched to the data sets submitted by the MCOs.

Results of the data validation activities conducted are summarized in Table 6. A notation of met indicates that the EQRO determined that the MCO-submitted data set was within the acceptable range. Expected ranges for the volume of claims data and the proportion if HCFA 1500 and UB 92 forms were derived from MCO Submitted Semi-annual Claims Data Filing Forms and the HealthChoice MCO average (as calculated by the EQRO), respectively.

Table 6. Validity of MCO-Submitted Claims Data

Data Validation Activity	МСО						
	AGM	HFC	JMS	MPC	РРМСО	UHC	
Actual Claims Volume Within 10% of Expected Volume	Met	Met	Met	Met	Met	Met	
Proportion of HCFA 1500 Claims and UB 92 Claims is Reasonable	Met	Met	Met	Met	Met	Met	
Validation Sample Data Corresponds to Data Submitted	Met	Met	Met	Met	Met	Met	

TO: Maryland Insurance
Administration
Attn: _____Unit
525 St. Paul Place

Baltimore, MD 21202-2272



SEMI-ANNUAL CLAIMS DATA FILING FORM

(Check one and complete for reporting period) September 1, 20 , for claims March 1, 20 , for claims received for the period of July 1 – December 31 received for the period of January 1 – June 30, of the same calendar year of the preceding calendar year (Check one for reporting period) Clean Claims data reported below is Clean Claims data reported below is based on claims containing all of the based on claims containing fewer than all of essential data elements required by the essential data elements required by **COMAR 31.10.11.** COMAR 31.10.11. (Complete Attachment A.) Part I. Clean Claims (HCFA 1500 & UB92 only) **Total number of Clean Claims received:** A. B. Total number of claims denied because necessary data elements of Clean Claim not received: C. Number of claims denied: (1) Because HCFA 1500/UB 92 Form data incomplete or missing: (2) Because attachment incomplete or missing: Part II. Claims Adjudication (Applies to all claims) **All Claims** Α. Total number of all claims received: В. Number of claims paid (includes partially paid): C. **Number of claims denied payment:** D. Number of claims denied payment based on the following five most prevalent reasons: (Use exact denial reason code explanations or submit text on Attachment B.) (2) (4)

SEMI-ANNUAL CLAIMS DATA FILING FORM

Part III. (Part III. Claims Inventory (Applies to all claims)							
A.	Beginning inventor							
В.	Number of claims pending for legitimate dispute/ additional information at end of report period:							
C.	Number of claims received but not yet processed as of last day of report period:							
D.	Ending inventory							
	compt Payment (App			1 .	11 1			
	es are calculated fron pursuant to a legitim							
	ims adjudicated in 30 days or less	<u>Number</u>	Dollar Amou	nt Paid	<u>Interest</u> <u>N/A</u>			
В. 3	31-60 days							
C. (Over 60 days							
D. 7	Γotal							
Part V. Pay	yor Information							
	Payor Name			NAIC Num	ber			
	Delegated Agent	(Yes/No)	Processing Cla	ims on Behalf	f of			
	Payor Address (l	ine 1)						
	Payor Address (li	ine 2)						
	City/State/Zip Co	ode						
	Payor Contact Pe	erson (Please p	orint)	Phone Num	ber			
	Signature of Contact Person Date Submitted							

Signer certifies that the information submitted on this form and its attachments is correct and accurately represents the claims filing and processing activity of the Payor for the reporting period indicated.

SEMI-ANNUAL CLAIMS DATA FILING FORM

ATTACHMENT A

Payor Name:	
Clean Claims data reported on the SEMI-ANNUAL CLAIMS DATA FILING FORM is based on claims containing <u>fewer than all</u> of the essential data elements required by COMAR 31.10.11. Following is the list of essential data elements used by our organization to define clean claims for claim processing purposes.	
UB 92 Data Elements	HCFA 1500 Data Elements

SEMI-ANNUAL CLAIMS DATA FILING FORM

ATTACHMENT B

Payor Name:
Following is the exact denial reason code explanation text for the five most prevalent reasons claims are denied payment by our organization as reported on the SEMI-ANNUAL CLAIMS DATA FILING FORM:
1.
2.
3.
4.
5.

INSTRUCTIONS FOR COMPLETING THE SEMI-ANNUAL CLAIMS DATA FILING FORM

Claims Data Filing

Who must file – the Claims Data Filing Form shall be completed and submitted to the Maryland Insurance Administration ("MIA") semi-annually by third-party payors of health care claims in Maryland. Third-party payors ("Payors") include insurers, HMOs, MCOs, and their delegated agents acting as Payors on their behalf.

What to file – Payors shall report information on health care claims received for processing according to Code of Maryland Regulations ("COMAR") Title 31, Subtitle 10, Chapter 11. Claims for health care benefits under a policy, contract, plan, or certificate issued or delivered in Maryland shall be reported. Claims for Medicare, Federal Employee Health Benefit Plan, and self-insured health care programs are excluded from reporting.

Also, health care claims submitted by insureds, subscribers, or members (hereinafter referred to as "members") are exempt from reporting under **Part I** of the **SEMI-ANNUAL CLAIMS DATA FILING FORM** as described below.

When to file - the completed form is due by September 1 for the claims reporting period of January 1 through June 30 of the same calendar year <u>and</u> by March 1 for the claims reporting period of July 1 through December 31 of the preceding calendar year.

- Although the regulation for claims data filing became effective 9/7/01, the first reporting period is for claims received by Payors from 1/1/02 through 6/30/02. The first claims filing report is due 9/1/02.
- The second claims data filing report is for claims received by Payors from 7/1/02 through 12/31/02. The second report is due 3/1/03.
- Subsequent reports follow this semi-annual schedule for data collection and submission.
- When submitting the required report, the Payor must identify the reporting period by
 checking and completing the appropriate claims filing report description box at the top of
 page 1 of the SEMI-ANNUAL CLAIMS DATA FILING FORM.
- The Payor must also specify whether the data reported is based on the Clean Claims definition of COMAR 31.10.11, or whether essential data elements needed to process a claim are fewer than the list of *essential data elements* specified in COMAR 31.10.11 (applies to HCFA 1500/UB 92 only). If at any time during the reporting period, fewer data elements are used by the Payor to define a Clean Claim, the Payor must complete **Attachment A** to the **SEMI-ANNUAL CLAIMS DATA FILING FORM** and list the data elements it required to process a claim.

Part I. Clean Claims (HCFA 1500/UB 92 Only)

What are Clean Claims – Defined by COMAR 31.10.11, a Clean Claim is a health care claim (HCFA 1500/UB 92 only) submitted by a health care provider and received by a Payor that contains all of the *essential data elements* of the Uniform Claims Form and meets the uniform standards of required attachments to the Uniform Claims Form. If a received claim does not meet this definition, it is not considered to be a Clean Claim.

November 16, 2001

As stated above, Payors may report claim data based on their modified definitions of Clean Claims. **Attachment A** to the **SEMI-ANNUAL CLAIMS DATA FILING FORM** must be completed to delineate the Payor's modified definition of a Clean Claim according to their requirement of fewer data elements for processing.

The accepted Uniform Claim Forms are the HCFA 1500 and the Revenue Summary UB 92 forms or their electronic equivalents. The *essential data elements* are identified by COMAR 31.10.11.08 for HCFA 1500s and by COMAR 31.10.11.09 for UB 92s.

Claims submitted by insureds, subscribers, or members ("members"), or submitted by health care providers on forms other than the Uniform Claim Forms are exempt from reporting under **Part I** of the **SEMI-ANNUAL CLAIMS DATA FILING FORM.**

To complete **Part I**, enter the following information:

Line A. –**Total number of Clean Claims received**. For the claims data filing period specified, Payors must enter the total number of Clean Claims received from providers on Uniform Claim Forms (HCFA 1500/UB 92).

Line B. – Total number of claims denied because necessary data elements of Clean Claims are not received. For the claims data filing period specified, Payors must enter the total number of claims received from providers on Uniform Claim Forms and denied processing or reimbursement because *essential data elements* are missing. Essential data elements may be those required by COMAR 31.10.11.08 for HCFA 1500s and by COMAR 31.10.11.09 for UB 92s or those used by the Payor under a modified approach and listed on **Attachment A**.

Line C. – Number of claims received and denied. For the claims data filing period specified, Payors must enter the number of claims received from providers that were not processed or reimbursed because essential data was missing for the following reasons:

- Line C. (1) Number of claims denied because HCFA 1500/UB 92 Form data incomplete or missing. For the claims data filing period specified, Payors must enter the total number of claims received that were denied because the *essential data elements* required by COMAR 31.10.11.08 for HCFA 1500s, by COMAR 31.10.11.09 for UB 92s, or the Payor under a modified approach, were not contained on the submitted Uniform Claim Form.
- Line C. (2) Number of claims denied because attachment missing or incomplete. For the claims data filing period specified, Payors must enter the total number of claims received that were denied because the required attachment was not submitted or did not meet the uniform standards of COMAR 31.10.11.10 for required attachments to the Uniform Claim Form.

Part II. Claims Adjudication (Applies to All Claims)

What are adjudicated claims – For the purpose of completing this form, adjudication means paying or denying a claim received by a Payor for reimbursement for health care services.

All claims received by the Payor including those submitted by insureds or members as well as those submitted by health care providers on forms other than the Uniform Claim Forms must be included in the data of this Part of the **SEMI-ANNUAL CLAIMS DATA FILING FORM.**

To complete **Part II**, enter the following information:

November 16, 2001 2

- **Line A. Total number of claims received.** For the claims data filing period specified, Payors must enter the total number of <u>all</u> health care claims received from providers and members.
- **Line B. Number of claims paid**. For the claims data filing period specified, Payors must enter the total number of all health care claims paid out of the total number of claims received (as reported on *Line A. above*). Paid claims include partially paid claims.
- **Line C. Number of claims denied payment**. For the claims data filing period specified, Payors must enter the total number of health care claims denied payment out of the total number of claims received (*as reported on Line A. above*). Partially denied claims should be reported on Line B above.
- **Line D. Number of claims denied payment based on the five most prevalent reasons.** For the claims data filing period specified, Payors must enter the total number of claims denied payment (as reported on Line C above) out of the total number of claims received (as reported on Line A. above) for the five most prevalent or frequent reasons according to the Payor's own denial categories.

The Payor must give the exact denial reason explanation for each of the five most prevalent denial reasons using the same wording as sent to the provider or member. A brief, distinctive description of each denial category in the spaces provided may be used on the **SEMI-ANNUAL CLAIMS DATA FILING FORM** provided **Attachment B** is completed and submitted showing the actual text (wording) for each denial reason cited on the report.

Part III. Claims Inventory (All Claims)

What is a claims inventory – For the purpose of completing this form, a claims inventory is the Payor's total work-in-process comprised of pended claims and unprocessed claims received from providers or members for adjudication. *Unprocessed claims* have not yet been paid, denied, or pended.

What are pended claims – For the purpose of completing this form, a pended claim means a claim received by a Payor for reimbursement for health care services that is not a Clean Claim and for which the Payor has requested additional information from external sources to facilitate processing and complete adjudication.

To complete **Part III**, enter the following information:

- **Line A. Beginning inventory**. The beginning inventory is the number of *unprocessed claims* on hand as of the beginning of the reporting period.
- **Line B Number of claims pended for legitimate dispute/ additional information**. For the claims data filing period specified, Payors must enter the total number of health care claims that have been pended for additional information or dispute at the end of the report period.
- **Line C. Number of claims received but not yet processed**. For the claims data filing period specified, Payors must enter the total number of claims that have been received from providers or members for adjudication but are as yet unprocessed at the end of the report period.
- **Line D. Ending inventory**. The ending inventory is the Payor's total work-in-process (*line B above plus line C above*) at the end of the report period. The difference between the beginning and

November 16, 2001 3

ending inventory numbers represents the net change (increase or decrease) in the total number of health care claims received and awaiting processing by the Payor.

Part IV. Prompt Payment (All Claims)

How is prompt payment determined – Prompt payment of claims is determined according to §15-1005 of the Insurance Article of the Annotated Code of Maryland. Time frames are calculated from the date a Payor receives a clean claim, or additional information pursuant to a legitimate dispute is received, to the date the claim is adjudicated (paid or denied).

For the purpose of completing this form, the adjudication date is considered to be the date the payment or denial notice is issued by the Payor.

Payment categories – To complete Part IV of the form properly, claim data for the reporting period must be reported by the Payor for all paid claims:

Claims adjudication time frames – For the report period, Payors must give a breakdown of payments made according to the following time frames:

- 30 calendar days or less
- 31 to 60 calendar days
- Over 60 calendar days.

For each time frame, the Payor must enter the total number of claims adjudicated (paid or denied), the total dollar amount of benefits paid on adjudicated claims, and the total interest amount paid on delayed claims processed in excess of 30 calendar days.

Part V. Payor Information.

Payor information - Payors must complete the SEMI-ANNUAL CLAIMS DATA FILING **FORM by** providing the name, address, and contact information requested. Indicate the Payor's National Association of Insurance Commissioners ("NAIC") number identification number, if applicable.

If the Payor is a delegated Payor for another organization, it must indicate that it is a delegated entity (enter "yes") and properly identify the delegating organization for which it processes health care claims

Sign and date the completed form. Signature of the form certifies that the information given is correct and accurately represents the Payor's claims processing activity for the reporting period.

Send the completed form to the address noted at the top of page 1 of the SEMI-ANNUAL CLAIMS DATA FILING FORM.

Don't forget to complete and submit Attachments A and B with the completed SEMI-ANNUAL **CLAIMS DATA FILING FORM**, when appropriate.

Questions may be addressed to the Maryland Insurance Administration, Life and Health Section, 525 St. Paul Place, Baltimore, Maryland 21202-2272. Or, call the Maryland Insurance Administration at 410.468.2000.

November 16, 2001